

Office of the Principal and Vice Chancellor





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2013 HETL CONFERENCE UNIVERSITY OF CENTRAL FLORIDA, ORLANDO, USA

PROF MS MAKHANYA, PRINCIPAL AND VICE CHANCELLOR UNIVERSITY OF SOUTH AFRICA

INTRODUCTION

- The massification of higher education:
 - corporatisation blamed for a perceived "dumbing down" of the core business of education
 - "human capital" vs. graduates
 - 'sage-on-the-stage" threatened by technological advancement
 - academic capitalism
 - the hegemony of the performative character of knowledge

BUT

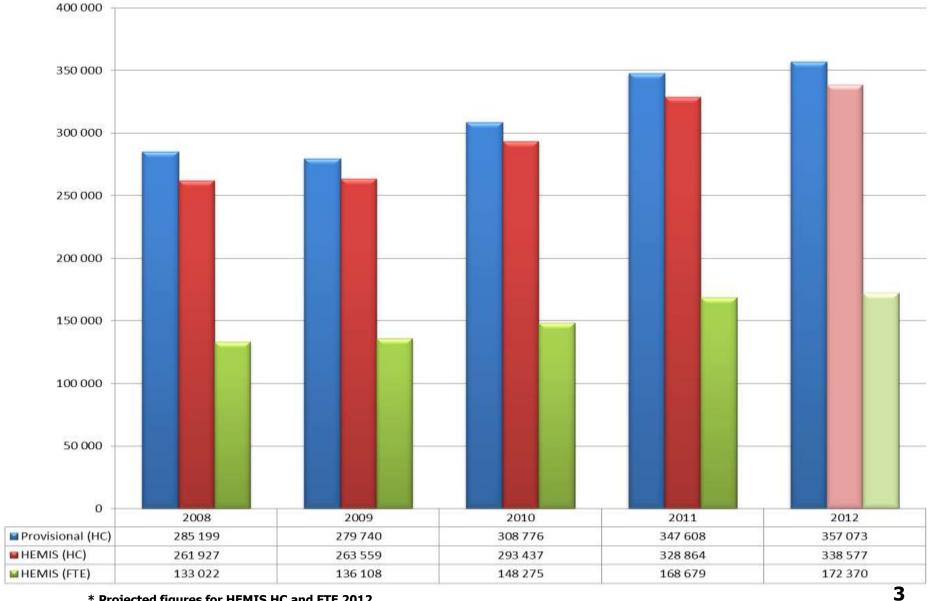
- Millions of previously excluded students are accessing higher education
- forms of distance and online education are accommodating the increased demand
- success and throughput rates indicate that teaching and learning is in crisis, world-wide
- we need quality, appropriately qualified and skilled graduates
- the contribution that Open and Distance Learning (ODL) as practised by the University of South Africa (Unisa), is making

ACCOMMODATING DIVERSITY THE UNIVERSITY OF SOUTH AFRICA (Unisa)

- Unisa is the largest University in South Africa and the African Continent and one of the world's mega universities
 - the only dedicated DE university in SA
 - approx 400 000 students (> 1/3 of all SA students)
 - a transforming policy environment
 - committed to social justice and transformation (to be the African university in the service of humanity)
 - a regional, continental and global presence A continental strategic presence
 - concerns about sufficient capacity

A DIVERSE STUDENT BODY:

Student Headcount Enrolments & FTE



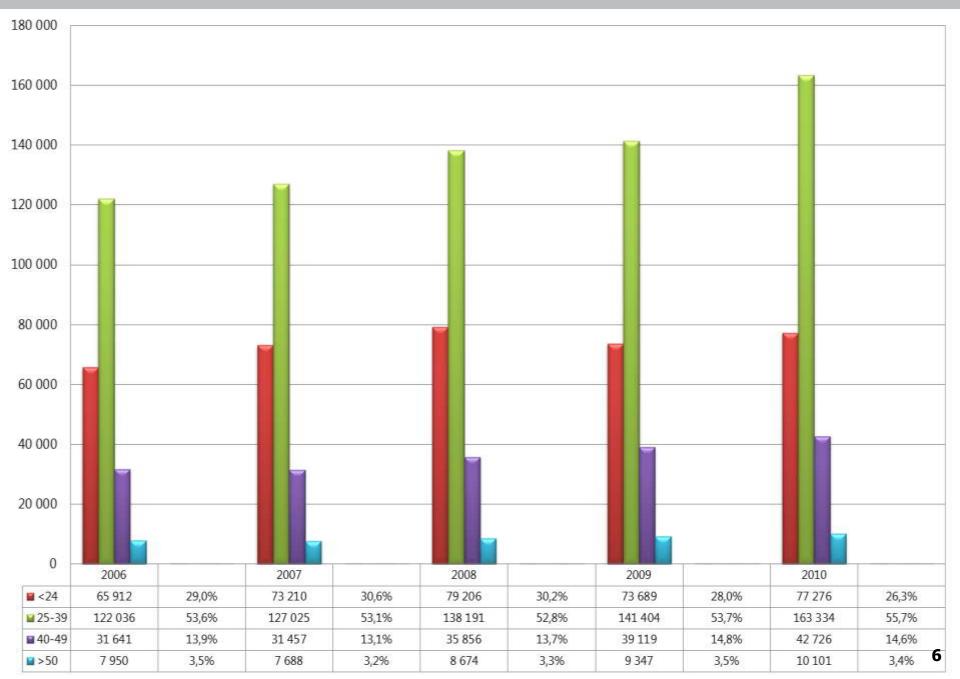
A DIVERSE STUDENT BODY Contd

- Enrolment planning
 - more university entrants that can possibly be accommodated in the country's 23 tertiary institutions
 - Enrolment targets exceeded regularly, Unisa absorb overflow
 - Planning implications

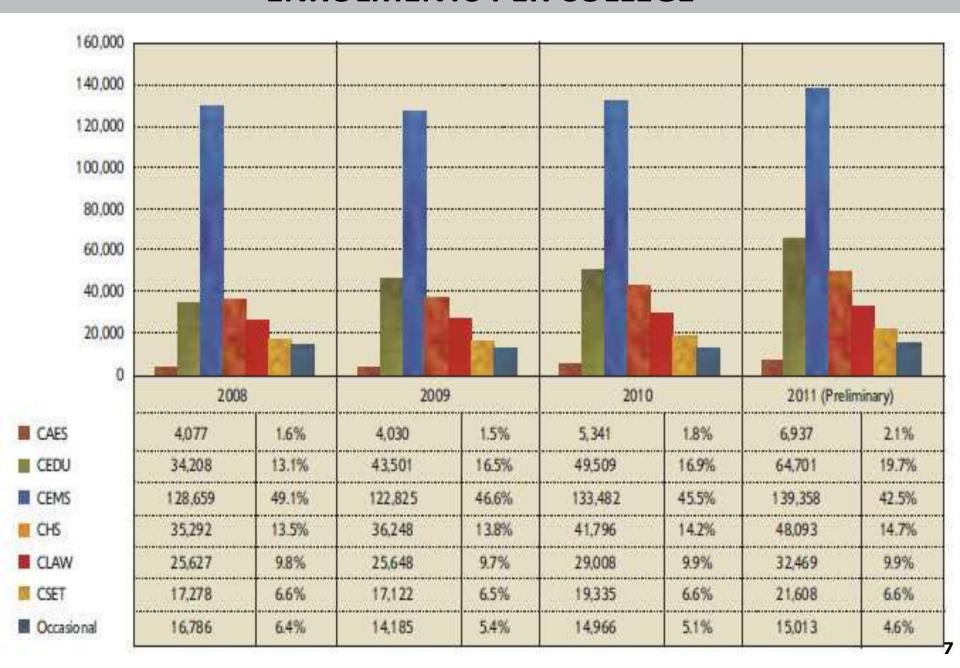
A DIVERSE STUDENT BODY

Nationality	2009		2010		2011(Prelim)	
South Africa	245.512	92%	269.061	97.7%	300.221	91.5%
Other SADC countries	15.682	6.4%	18.647	6.6%	21.774	6.6%
Other African countries	3.815	1.4%	4.067	1.4%	4.250	1.3%
Rest of the world	1.505	0.6%	1.606	0.5%	1.746	0.5%
No information	45	0.0%	56	0.0%	188	0.1%

A DIVERSE STUDENT BODY – AGE



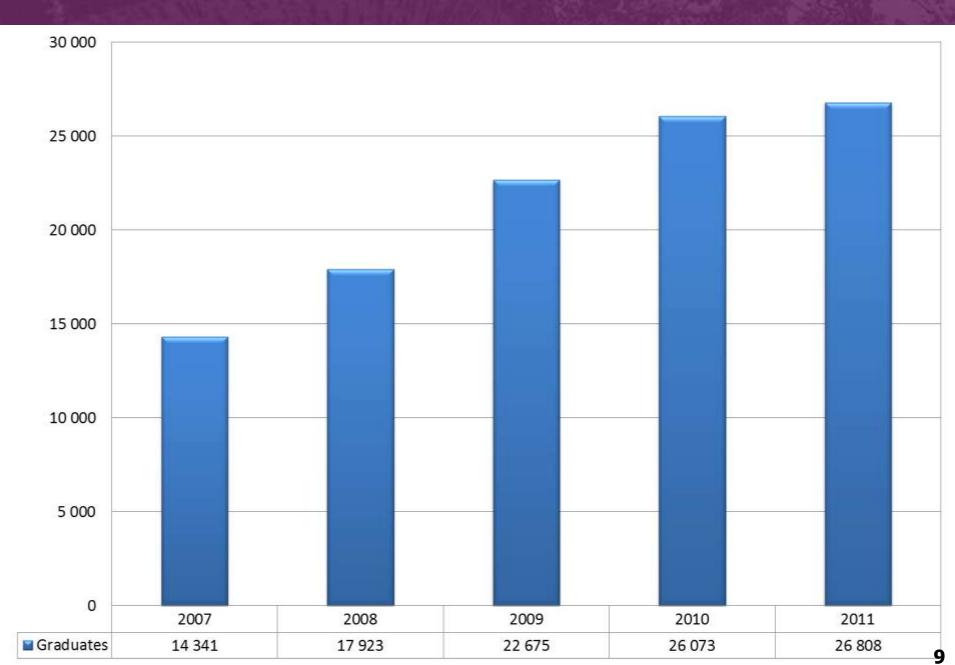
ENROLMENTS PER COLLEGE



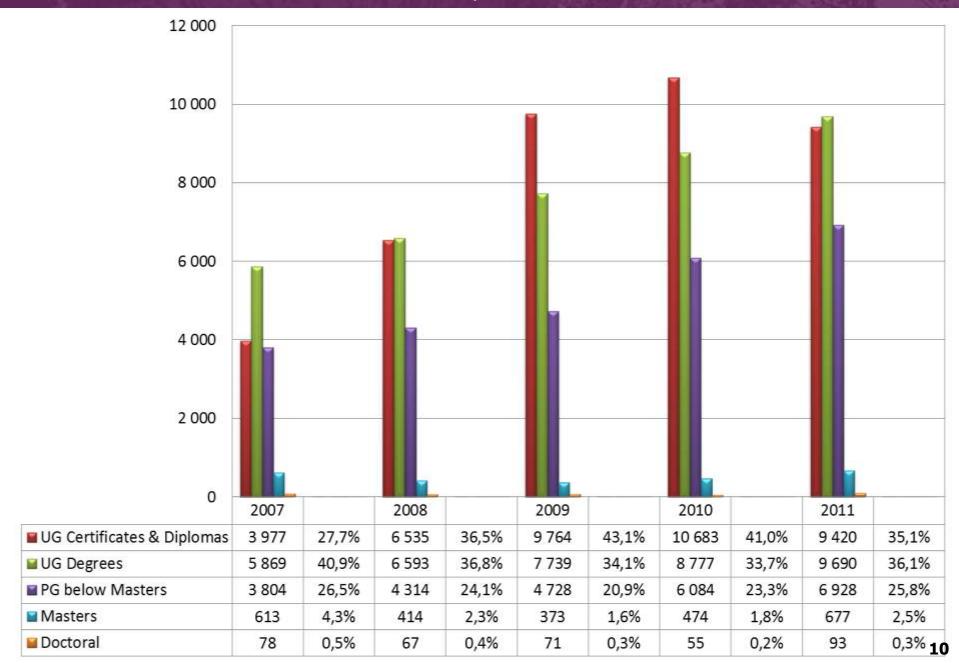
A DIVERSE PROGRAMME AND QUALIFICATIONS MIX

- (ODL) model of teaching that combines the principles of learnercentredness; lifelong learning; flexibility of learning facilitation provisioning; removal of barriers to access; recognition of prior learning; provision of relevant learner support and the construction of learning programmes
- Learning at Unisa involves the use of blended techniques
- Unisa has begun harnessing the potential of information and communications technology (Signature courses)
- Admission requirements
- Our social justice mandate accommodating the "digital-divide"
- A rich and varied PQM
 - Too large and complex
 - Streamlining for efficiencies

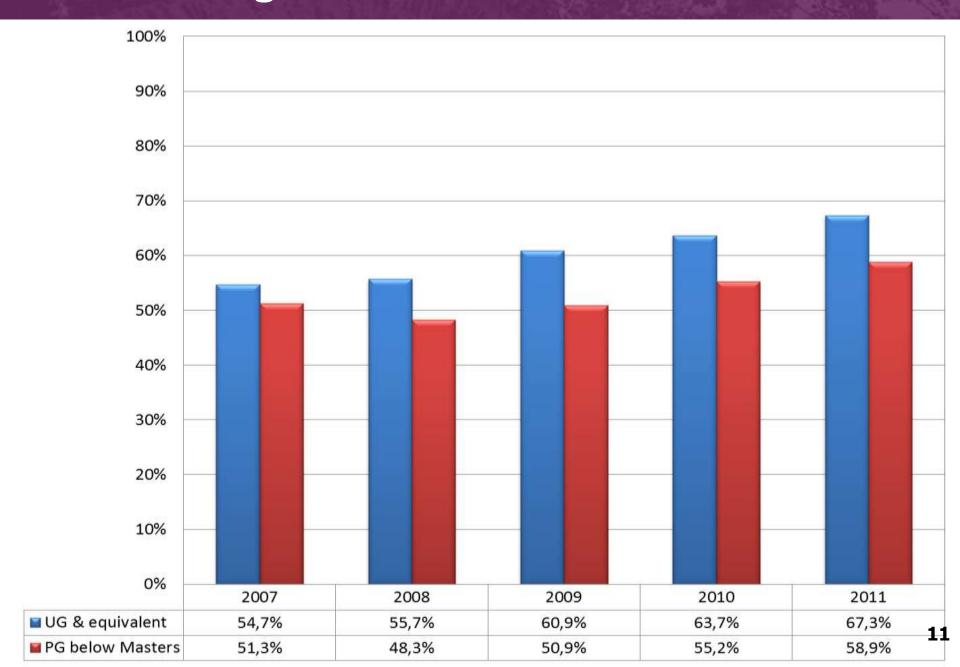
EDUCATION FOR SUCCESS - Graduates



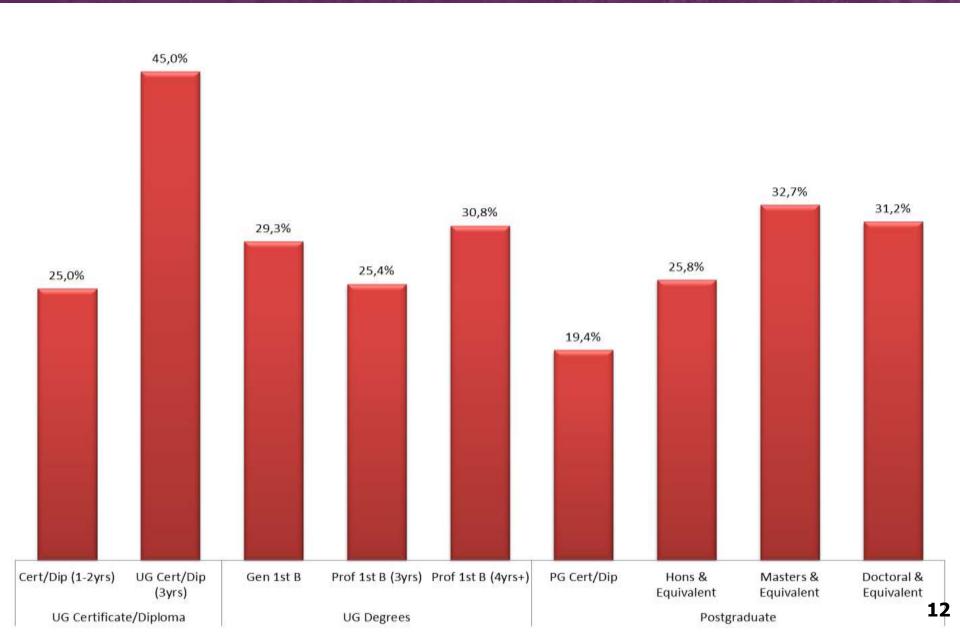
GRADUATIONS BY QUALIFICATIONS TYPE



Degree Credit Success Rate



Cohort Analyses – First year dropouts



PRODUCING THE RIGHT CALIBRE OF GRADUATES

- A disconnect between the world envisioned by higher education practitioners and that in which the graduates must function effectively and successfully
- Bowden et al (2000), cited in Bridgestock (2009): "the qualities, skills and understandings a university community agrees its students would desirably develop during their time at the institution, and consequently shape the Contribution they are able to make to their profession and as a citizen
- Glover et al (2002): "a set of qualities that usually mark a person who has undertaken a degree course developed under the auspices of nationally monitored quality systems."
- Curricula need to be designed in response to global dynamics, and graduates will need to be skilled, via the curriculum and tuition and leaner support, to desired levels.
- Unisa graduate attributes
- An understanding of the self as an African
- Who are we teaching?
- Our quality advantage and benefit

CONCLUSION - LOOKING TO THE FUTURE

- Massification is ongoing
- As the major educator in South Africa Unisa will need to ensure that it is appropriately equipped and capacitated to accommodate these and its own South Africa higher education dynamics. There is no short-term solution, but we believe that by being sensitive to emerging trends and dynamics; adopting an open and innovative mindset; being prepared to be agile and to make our peace with ongoing change; ensuring that we employ the right calibre of staff; creating a conducive people-centred institutional culture; and embracing our responsibility with both enthusiasm and circumspection, we shall achieve our goal of being a high performance institution.

